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August 7, 2026

Consolidated Financial Results for the Three Months Ended June 30, 2026 (Under Japanese GAAP)



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 Listing: Tokyo Stock Exchange
 Securities code: 9753
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 Scheduled date to commence dividend payments: —
 Preparation of supplementary material on financial results: Yes
 Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the three months ended June 30, 2026 (from April 1, 2026 to June 30, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Three months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2026	6,145	(2.7)	621	1.6	677	3.0	448	(8.3)
June 30, 2025	6,314	15.7	612	37.2	657	33.5	489	45.3

Note: Comprehensive income For the three months ended June 30, 2026: ¥497 million [(19.2)%]
 For the three months ended June 30, 2025: ¥615 million [52.0%]

	Basic earnings per share	Diluted earnings per share
Three months ended	Yen	Yen
June 30, 2026	46.91	—
June 30, 2025	51.17	—

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
June 30, 2026	16,057	11,600	72.2
March 31, 2026	16,343	11,580	70.9

Reference: Equity As of June 30, 2026: ¥11,600 million
 As of March 31, 2026: ¥11,580 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2026	—	0.00	—	50.00	50.00
Fiscal year ending March 31, 2027	—				
Fiscal year ending March 31, 2027 (Forecast)		0.00	—	50.00	50.00

Notes: Revisions to the forecast of cash dividends most recently announced: None

Breakdown of the fiscal year-end dividend for the fiscal year ended March 31, 2026: Common dividend of 45.00 yen and special dividend of 5.00 yen

3. Consolidated financial results forecast for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	25,102	3.1	2,326	5.4	2,397	3.4	1,614	(5.8)	168.69

Note: Revisions to the financial results forecast most recently announced: None

*** Notes**

- (1) Significant changes in the scope of consolidation during the period: Yes

Newly included: 1 company (Styles Co., Ltd.)

Excluded: –

* Styles Co., Ltd. became a newly consolidated subsidiary of the Company, with the last day of the three-month period under review designated as the deemed acquisition date. Accordingly, only the balance sheet of Styles Co., Ltd. has been included in the Consolidated Financial Results for the Three Months Ended June 30, 2026.

- (2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: Yes

- (3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

- (4) Number of issued shares (common shares)

- (i) Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2026	10,800,000 shares
As of March 31, 2026	10,800,000 shares

- (ii) Number of treasury shares at the end of the period

As of June 30, 2026	1,229,558 shares
As of March 31, 2026	1,229,558 shares

- (iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Three months ended June 30, 2026	9,570,442 shares
Three months ended June 30, 2025	9,564,061 shares

- * Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

- * Proper use of earnings forecasts, and other special matters

The forecast figures stated above are projections based on currently available information and contain many uncertainties. Actual results may differ from the forecast figures above due to changes in business conditions and other factors.

For matters related to the above forecasts, please see page 3 of the Attachments.

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1. Qualitative Information on Quarterly Financial Results

(1) Explanation of Operating Results

During the three months ended June 30, 2026 (the “three-month period under review”), the Japanese economy was on a gradual recovery track due to continued improvements in corporate earnings and the employment and income environment. Meanwhile, there are concerns over possible impacts of continued price increases caused by policy trends in Europe and the United States, prolonged geopolitical risks, and other factors, and thus the economic outlook remains uncertain.

In the domestic information services market, companies’ efforts on digital transformation (DX) utilizing new technologies such as AI to promote business transformation have been expanding, leading to strong demand for IT services that support these efforts.

Under these circumstances, the Group has worked to further expand its capabilities and enhance corporate value by promoting sustainability management integrating financial and non-financial strategies under its Group Purpose, “Connecting people one world.”

Specifically, the Group strove to expand its core businesses by enhancing the ability to address DX projects through the development of cloud-native human resources, as well as by strengthening the Group’s sales system and collaboration with partner companies to respond to diversifying customer needs. In addition, the Group has been working on the creation of next growth businesses utilizing new technologies such as cloud services and AI, and promoting initiatives on business alliances and M&A to expand new business areas and acquire technological domains that the Group does not currently possess, with the aim of strengthening its business foundation over the medium to long term. Furthermore, through its sustainability management initiatives, the Group has also worked to strengthen non-financial aspects, including human capital.

In terms of trends by item of services for the three-month period under review, in the Consulting and System Integration Services, orders for system development projects for telecommunications carriers, among others, remained strong; however, due to a reactionary decrease from large-scale projects recorded in the same period of the previous fiscal year, net sales fell below the same period of the previous fiscal year. In the System Management Services, demand for infrastructure and environment development projects remained solid, and net sales were generally in line with the same period of the previous fiscal year.

Styles Co., Ltd. became a newly consolidated subsidiary of the Company, with the last day of the three-month period under review designated as the deemed acquisition date. Accordingly, only the balance sheet of Styles Co., Ltd. has been included in the Consolidated Financial Results for the Three Months Ended June 30, 2026.

As a result, for the three-month period under review, net sales were 6,145 million yen, down 2.7% year on year. In terms of profits, although net sales decreased, operating profit was 621 million yen, up 1.6% year on year, and ordinary profit was 677 million yen, up 3.0% year on year, due to the resolution of unprofitable projects that had existed in the previous fiscal year. Profit attributable to owners of parent was 448 million yen, down 8.3% year on year, falling below the same period of the previous fiscal year due to the impact of extraordinary income recorded in the previous period from the sale of non-current assets.

(2) Explanation of Financial Position

Assets

Total assets as of June 30, 2026 amounted to 16,057 million yen, a decrease of 286 million yen from March 31, 2026. This is mainly attributable to decreases in cash and deposits of 186 million yen and investment securities of 179 million yen, and an increase in goodwill of 86 million yen.

Liabilities

Total liabilities as of June 30, 2026 amounted to 4,456 million yen, a decrease of 307 million yen from March 31, 2026. This is mainly attributable to a decrease in provision for bonuses of 590 million yen, and increases in deposits received of 263 million yen, which is included in other under current liabilities, and accrued expenses of 173 million yen.

Net assets

Total net assets as of June 30, 2026 amounted to 11,600 million yen, an increase of 20 million yen from March 31, 2026. This is mainly attributable to an increase in valuation difference on available-for-sale securities of 53 million yen and a decrease in retained earnings of 29 million yen.

As a result, the equity-to-asset ratio increased to 72.2% from 70.9% as of March 31, 2026.

(3) Explanation of Consolidated Financial Results Forecast and Other Forward-looking Information

There are no revisions to the full-year financial results forecast for the fiscal year ending March 31, 2027 that was announced on May 8, 2026 at this point. This is because the Company believes that, in view of the financial results for the three-month period under review and the current business conditions and environment, they have been trending within the range of the forecast.

Meanwhile, actual results may differ from the forecast figures due to various factors going forward.

2. Quarterly Consolidated Financial Statements and Principal Notes

(1) Quarterly Consolidated Balance Sheets

(Thousands of yen)

	As of March 31, 2026	As of June 30, 2026
Assets		
Current assets		
Cash and deposits	7,451,403	7,264,420
Notes and accounts receivable - trade, and contract assets	4,212,475	4,141,266
Securities	—	78,810
Other	219,655	227,867
Total current assets	11,883,534	11,712,364
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	92,092	90,444
Land	105,941	105,941
Other, net	33,960	37,399
Total property, plant and equipment	231,993	233,784
Intangible assets		
Software	13,734	12,381
Software in progress	529	1,206
Goodwill	91,419	177,520
Customer-related intangible assets	89,142	83,571
Other	8,835	8,835
Total intangible assets	203,662	283,515
Investments and other assets		
Investment securities	3,300,683	3,121,196
Deferred tax assets	435,826	413,631
Other	288,289	292,715
Total investments and other assets	4,024,799	3,827,543
Total non-current assets	4,460,455	4,344,844
Total assets	16,343,990	16,057,208

(Thousands of yen)

	As of March 31, 2026	As of June 30, 2026
Liabilities		
Current liabilities		
Accounts payable - trade	899,719	970,076
Current portion of long-term borrowings	100,000	105,604
Accounts payable - other	345,162	275,694
Income taxes payable	351,809	259,076
Provision for bonuses	1,268,445	677,967
Provision for bonuses for directors (and other officers)	54,244	—
Provision for loss on orders received	—	1,869
Other	598,074	1,053,918
Total current liabilities	3,617,456	3,344,206
Non-current liabilities		
Long-term borrowings	140,000	131,891
Retirement benefit liability	829,645	804,571
Deferred tax liabilities	21,419	20,442
Asset retirement obligations	125,612	125,697
Other	29,800	29,800
Total non-current liabilities	1,146,477	1,112,401
Total liabilities	4,763,933	4,456,607
Net assets		
Shareholders' equity		
Share capital	1,180,897	1,180,897
Capital surplus	1,115,176	1,117,048
Retained earnings	8,478,588	8,449,038
Treasury shares	(629,391)	(629,391)
Total shareholders' equity	10,145,270	10,117,592
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,176,583	1,229,924
Remeasurements of defined benefit plans	258,203	253,082
Total accumulated other comprehensive income	1,434,786	1,483,007
Total net assets	11,580,057	11,600,600
Total liabilities and net assets	16,343,990	16,057,208

(2) Quarterly Consolidated Statements of Income and Comprehensive Income

Quarterly Consolidated Statements of Income

Three Months Ended June 30

(Thousands of yen)

	For the three months ended June 30, 2025	For the three months ended June 30, 2026
Net sales	6,314,600	6,145,175
Cost of sales	4,961,059	4,739,847
Gross profit	1,353,540	1,405,327
Selling, general and administrative expenses	741,520	783,561
Operating profit	612,020	621,766
Non-operating income		
Interest income	1,444	1,567
Dividend income	34,420	45,009
Foreign exchange gains	—	1,218
Share of profit of entities accounted for using equity method	13,967	7,596
Miscellaneous income	960	1,333
Total non-operating income	50,792	56,726
Non-operating expenses		
Interest expenses	1,066	843
Foreign exchange losses	2,244	—
Miscellaneous losses	1,681	63
Total non-operating expenses	4,991	906
Ordinary profit	657,821	677,586
Extraordinary income		
Gain on sale of non-current assets	57,019	—
Total extraordinary income	57,019	—
Extraordinary losses		
Loss on abandonment of non-current assets	154	0
Total extraordinary losses	154	0
Profit before income taxes	714,685	677,586
Income taxes	225,301	228,613
Profit	489,383	448,972
Profit attributable to non-controlling interests	—	—
Profit attributable to owners of parent	489,383	448,972

Quarterly Consolidated Statements of Comprehensive Income

Three Months Ended June 30

(Thousands of yen)

	For the three months ended June 30, 2025	For the three months ended June 30, 2026
Profit	489,383	448,972
Other comprehensive income		
Valuation difference on available-for-sale securities	129,525	53,341
Remeasurements of defined benefit plans, net of tax	(3,745)	(5,120)
Total other comprehensive income	125,779	48,220
Comprehensive income	615,163	497,193
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	615,163	497,193
Comprehensive income attributable to non-controlling interests	—	—

(3) Notes to Quarterly Consolidated Financial Statements

(Notes on going concern assumption)

Not applicable.

(Notes in case of significant changes in shareholders' equity)

Not applicable.

(Accounting methods adopted particularly for the preparation of quarterly consolidated financial statements)

(Calculation of tax expenses)

Tax expenses are calculated by reasonably estimating an effective tax rate after applying tax effect accounting to profit before income taxes for the fiscal year that includes the three-month period under review, and multiplying profit before income taxes by the estimated effective tax rate.

However, in the case where using the estimated effective tax rate results in extremely unreasonable tax expenses, the statutory effective tax rate is used instead.

(Notes on segment information, etc.)

[Segment information]

This information is omitted since the Group has a single segment consisting of the information services business.

(Notes on quarterly consolidated statements of cash flows)

Quarterly consolidated statements of cash flows for the three-month period under review have not been prepared. Depreciation (including amortization of intangible assets except for goodwill) and amortization of goodwill for the three months ended June 30, 2025 and 2026 are as shown below.

	(Thousands of yen)	
	For the three months ended June 30, 2025	For the three months ended June 30, 2026
Depreciation	16,699	11,853
Amortization of goodwill	5,713	5,713

(Significant subsequent events)

(Disposal of treasury shares as restricted stock compensation)

The Board of Directors of the Company, at its meeting held on July 21, 2026, resolved to dispose of treasury shares as restricted stock compensation (hereinafter the “Disposal of Treasury Shares”) without contribution, and conducted the Disposal of Treasury Shares as follows.

1. Overview of the disposal

- | | |
|--|--|
| (1) Disposal date | August 7, 2026 |
| (2) Class and number of shares disposed of | 5,829 shares of the Company’s common stock |
| (3) Allottees | 4 Directors of the Company (excluding outside directors) |
| (4) Other | The Disposal of Treasury Shares was conducted to grant treasury shares without contribution as compensation for directors (Article 202-2 of the Companies Act). The total disposal amount is 7,496,094 yen, the amount calculated by multiplying the closing price (1,286 yen) of the Company’s common stock on the Tokyo Stock Exchange on July 17, 2026, the business day immediately preceding the date of the resolution of the Board of Directors, used as the fair disposal price, by the aforementioned number of shares disposed of. |

2. Purpose and reason for the disposal

The Board of Directors of the Company, at its meeting held on April 28, 2022, resolved to introduce a Restricted Stock Compensation Plan for the purpose of providing the Company’s directors (excluding outside directors) with an incentive to continuously improve corporate value and further promoting value sharing with its shareholders. This plan was approved at the 44th Ordinary General Meeting of Shareholders held on June 23, 2022. In light of the Restricted Stock Compensation Plan, the Disposal of Treasury Shares was conducted in accordance with the resolution at the Board of Directors meeting held on July 21, 2026.